





Calendar of Programs 2020-21

About CAFRAL

The Centre for Advanced Financial Research and Learning (CAFRAL) has been set up by the Reserve Bank of India (RBI) in the backdrop of India's evolving role in the global economy, in the financial services sector and its position in various international fora, and to develop into a world class global institution for research and learning in banking and finance. CAFRAL is a not-for-profit organisation established as a Society and a Trust; it is an independent body promoted by RBI. CAFRAL became operational in January 2011.

The Governor of RBI is the Chairman of the Governing Council of CAFRAL. CAFRAL's learning arm is engaged in conducting seminars, conferences and other learning programs that serve as a platform for exchange of high-level policy dialogues between the various stakeholders by bringing together regulators, policy makers, bankers, academicians, researchers and practitioners. It also conducts advanced programs for enhancing professional capabilities of senior executives in the financial sector.

CAFRAL's research focus is in the areas of banking and finance. Within these broad areas, our interests include financial institutions, financial markets, behavioral finance, corporate finance, household finance and related areas of macrofinance such as monetary economics or international finance. CAFRAL aims to build intellectual capacity in these areas through its own staff, by hosting researchers of international repute and facilitating collaborative research by building data resources and analytical capabilities.

Mission

To evolve as a global centre of excellence for policy research and advanced learning in banking and finance.

Objectives

- **x** Enhance our understanding of how the financial sector contributes to real sector growth through in-house and collaborative research that is useful and relevant.
- **x** Enhance professional capabilities in the banks, financial sector, and among central banks regulators and policy makers through learning events and programs.
- **x** Provide a platform for dialogue between policy makers' regulators, financial sector, practitioners and academics on issues of topical relevance and systemic importance.
- **x** Communicate and disseminate the conclusions and results of the learning and research activities of CAFRAL to policy makers, central banks, regulators and public at large.
- **x** Collaborate and network with domestic and global institutions with similar mandate for mutually beneficial arrangements.



Calendar of Programs FY 2020-21

#	Name of the Program	Dates	Location	Program Director		
	QUARTER I – FY 2020-21					
	APRIL 2020					
	Scheduled programs canceled	due to COVID	pandemic			
	MAY	2020				
	Scheduled programs canceled	due to COVID p	andemic			
	JUNE	2020				
1	Credit Risk Assessment in post COVID times	June 11, 2020	Live Webinar	Pramod Kumar Panda		
2	Framework for Assessment of Money Laundering & Terrorist Financing Risks	June 23, 2020	Live Webinar	Pramod Kumar Panda		
3	Panel Discussion : Draft RBI Guidelines on Securitisation	June 26, 2020	Live Webinar	Pramod Kumar Panda		
4	Panel Discussion: RBI Draft Guidelines on Sale of Loan Exposures	June 30, 2020	Live Webinar	Pramod Kumar Panda		

	QUARTER II – FY 2020-21				
	JULY	2020			
5	Stress Testing in Indian Banks : The Need of the Hour	July 10, 2020	Live Webinar	Pramod Kumar Panda	
6	Power Talk : Corporate Governance in Indian Commercial Banks	July 27, 2020	Live Webinar	Pramod Kumar Panda	
	AUGUS	ST 2020			
7	Web-Conference for Chief Human Resources Officers (CHROs) and Chief Learning Officers (CLOs) of Banks & Financial Institutions	Aug 8, 2020	Virtual Learning Program	Pramod Kumar Panda	
8	Program on Digital Lending: Technology, Processes and Regulations	Aug 17-18, 2020	Virtual Learning Program	Pramod Kumar Panda	
9	Program for Non-Executive Directors on the Board of Banks and Financial Institutions	Aug 31 – Sept 1, 2020	Virtual Learning Program	Pramod Kumar Panda	
	SEPTEMI	BER 2020			
10	Program on Agri-MSME Financing	Sept 15-16, 2020	Virtual Learning Program	Pramod Kumar Panda	
11	Program on Detection, Investigation and Prevention of Financial Fraud & Crime	Sept 29-30, 2020	Virtual Learning Program	Pramod Kumar Panda	

	QUARTER III – FY 2020-21					
	OCTOBER 2020					
12	Webinar on Work from Home (WFH) and Management of Operational Risks Amid and Post Covid 19: Issues, Lessons and Way Forward	Oct 9, 2020	Live Webinar	Pramod Kumar Panda		
13	Program for CFOs of Banks, FIs and NBFCs	Oct 22-23, 2020	Virtual Learning Program	Pramod Kumar Panda		
	NOVEMBER 2020					
14	Conference of CROs and Heads of Risk Management Department	Nov 19-20, 2020	Virtual Learning	Pramod Kumar Panda		
	ERM Theme		Program			
	DECEMB	ER 2020				

QUARTER IV – FY 2020-2	1
------------------------	---

JANUARY 2021



15	Program on Agro MSME Lending for Senior Officers of commercial bank	Jan 27-28, 2021	Virtual Learning Program	Pramod Kumar Panda
	FEBRUA	RY 2021		
16	Program on ALM, Liquidity Risk Management and Transfer Pricing for senior officers of commercial Bank	Feb 1-3, 2021	Virtual Learning Program	Pramod Kumar Panda
	MARCI	H 2021		
17	Program on Compliance for senior officers of commercial Bank	March 11-13, 2021	Virtual Learning Program	Pramod Kumar Panda
18	Program for Company Secretaries and Secretaries of the Boards of Banks & Financial Institutions	March 18-19, 2021	Virtual Learning Program	Pramod Kumar Panda



QUARTER I - FY 2020-21

APRIL 2020

Scheduled programs canceled due to COVID pandemic

MAY 2020

Scheduled programs canceled due to COVID pandemic

JUNE 2020

1	Credit Risk Assessment in post COVID times	June 11, 2020	Live Webinar	Pramod Kumar
				Panda

The objective of the webinar was to provide the participants with insight into the current uncertainties caused by the COVID 19, unique challenges faced by banks in credit risk assessment and how banks are responding to the changes and challenges. Post -COVID, new ways of rating and assessing risk is likely to evolve. Some changes are already underway. Banks are trying to distinguish between pre and post COVID stress and relying on cash flow projections while assessing the credit needs of the borrower. What is the evolving shape of things and what would be best practices in this regard?

Lead speaker for the webinar would be a senior banker who headed the risk function of a large bank in India.

Participants Profile

Officials associated with credit and risk functions in banks, NBFCs & financial institutions.

2	Framework for Assessment of Money Laundering &	June 23, 2020	Live Webinar	Pramod Kumar
	Terrorist Financing Risks			Panda

The Reserve Bank of India recently introduced an amendment to its Master Direction – Know Your Customer (KYC) Direction, 2016 requiring Regulated Entities (REs) to carry out risk assessment exercises periodically to identify and assess Money Laundering (ML) and Terrorist Financing (TF) risks.

Participants will get an opportunity to learn the nuances of the recent regulation, new ways to craft a framework and international experience in design and implementation of the framework.

Subject experts from RBI, Deloitte and HSBC will discuss the building blocks of a good assessment and mitigation framework.

Participant Profile

Officials associated with KYC, ML, TF risk, monitoring and compliance in banks, NBFCs & financial institutions.

3	Panel Discussion on Draft RBI G	uidelines on	June 26, 2020	Live Webinar	Pramod Kumar
	Securitisation				Panda

The recommendations of Committee on Development of Housing Finance Securitisation Market in India ("Committee") constituted by RBI in 2019 were examined by the Reserve Bank taking into account the public response received. Now the draft guidelines have been placed in the public domain.

The objective of the Panel Discussion is to elicit the views of the participants on the draft guidelines with a view to building some consensus and assess the readiness of the market to create a vibrant market in Pass Through Certificates (PTCs) for mortgages.

Discussants in the webinar would be experts/practitioners who were associated with the Committee and in creating a PTC market in India.

Participant Profile

Officials from banks, financial institutions, NBFCs and other potential stakeholders

4	Panel Discussion: RBI Draft Guidelines on Sale of	June 30, 2020	Live Webinar	Pramod Kumar
	Loan Exposures			Panda



Reserve Bank constituted a Task Force in 2019 on the Development of Secondary Market for Corporate Loans ("Task Force"). The recommendations were examined by the Reserve Bank, taking into account the public response received. Now RBI has placed in the public domain the draft guidelines on securitisation on sale of loan exposures.

The objective of the Panel Discussion is to discuss, among other things, how the framework proposed by the RBI for sale of loan exposures deals with various issues like asset classification of the loan to be transferred, nature of entity purchasing loans and mode of transfer of loans.

The discussants in the webinar would be subject experts who were associated with the Task Force and practitioners from banks.

Participant Profile

Officials from banks, financial institutions, NBFCs and other potential stakeholders

QUARTER II - FY 2020-20

JULY 2020

5	Stress Testing in Indian Banks: The Need of the Hour	July 10, 2020	Live Webinar	Pramod Kumar
				Panda

The Webinar will review the tools and models the banks have in their Stress Testing arsenal particularly for stress arising out of COVID 19 outbreak that has caused a global public health crisis leading in turn to severe macroeconomic consequences. How to go about stress testing the impact COVID 19 on bank balance sheets? Should banks, among others, consider possible feedback and second round effects? If so, how should the testing of current pandemic driven stress test be calibrated over time?

The objective of the webinar is dwell on the best industry level approaches in the design of the COVID-19 stress tests.

Speaker from a global consultancy firm will provide the perspective and approach to stress testing while speakers from 2/3 major banks would share their experience.

Participant Profile

CROs and CFOs of banks, financial institutions and NBFCs

6	Power Talks on Corporate Governance in Indian	July 27, 2020	Live Webinar	Pramod Kumar
	Commercial Banks			Panda

With a view to strengthening corporate governance in Indian banks, the Reserve Bank of India (RBI) released a discussion paper (DP) on 'Governance in Commercial Banks in India' last month. Among other things, the DP proposes to limit the tenure of CEOs; expand the role of the non-executive directors; strengthen the independence of risk, compliance, audit and vigilance functions and details the composition of the various sub-committees.

The DP encourages wider discussions on its proposals and seeks stakeholder feedback.

Speakers with rich experience on Boards of public and private sector banks will reflect on some of key proposals of the DP. Participants will have opportunity to ask questions and/or offer their views/comments on the draft proposals.

Participant Profile

Chairpersons, CEOs, CXOs, executive directors, non - executive directors, nominee directors and independent directors of banks. Also open to heads of risk management, governance & strategy, audit, compliance and board secretariat, etc.

AUGUST 2020

7	Web-Conference for Chief Human Resources	August 8, 2020	Web-Conference	Pramod Kumar
	Officers (CHROs) and Chief Learning Officers (CLOs)			Panda
	of Banks and Financial Institutions			



The emerging 'New Normal' challenges several existing HR practices by bringing in work from home (WFH) culture, setting up virtual office space (VOS) and generating surplus office hours (SOH). SOH particularly holds out an exciting opportunity for HR managers to channelise surplus "office hours at home" (OHAT) for reskilling, retooling and redeploying human resources. The Web Conference seeks to engage with the Chief Human Resources Officers (CHROs) and Chief Learning Officers (CLOs) of the banks on challenges and opportunities thrown up by the COVID outbreak for management of HR and Learning.

The discussions would be facilitated by eminent academicians, HR experts & practitioners. Participants would have the opportunity of putting forth their experience and views.

Participants Profile

Chief Human Resources Officers (CHROs), Chief Learning Officers (CLOs) and Heads of their Teams

8	Program on Digital Lending: Technology, Processes	August 17-18, 2020	Virtual Learning	Pramod Kumar
	and Regulations		Program (VLP)	Panda

Digital Lending (DL) can potentially bring about exponential change in financial intermediation. A study estimates that in India DL to MSMEs alone can grow upto seven lakh crore by 2023. The GST reform and India Stack supplemented by host of regulatory initiatives such as those on Digital KYC, P2P Lending and industry level collaboration between Banks/ NBFCs and FinTechs have created the operating environment for more inclusive lending with little or no physical interface. The pandemic has provided further impetus to DL as it allows business to be conducted remotely. While there has been a good growth in the area of DL, the RBI guidelines issued in June, 2020 on fair leading practices in DL is timely. There is an urgent need for Banks and NBFCs to put in place more effective controls, compliance and risk management.

The VLP seeks to first provide the participants with a snapshot of the entire DL ecosystem. Then, it will drill down to both policy and practical aspects of the business models, risks, regulations and technologies surrounding DL. Besides, it will also provide a platform to the participants for peer learning and professional networking.

Participants Profile

Senior and Top management of banks, non-executive directors of banks, NBFCs and Lending Platforms working in the area of digital transformation, digital strategy, digital lending, audit & inspection and compliance.

9	Program for Non-Executive Directors on the Board	S August 31 - Sept 01	Virtual Learning	Pramod Kumar	
	of Banks and Financial Institutions	2020	Program	Panda	

The aim is essentially to improve the effectiveness of the directors on boards of banks. The VLP would focus on some of the contemporary issues and developments that are of interest to board members. In particular, it would review the emerging macroeconomic and regulatory environment from the perspective of ideating the business strategy. Then it would cover issues and expectation around governance, risk (cyber risk in particular) and compliance. Finally, it would cover some aspects of board functioning like the secretarial standards, compliance with listing requirements and the issue of related party transactions. The participants will be provided with prearranged virtual spaces where they can meet and interact with fellow directors to share their experiences or network.

Participants Profile

Board members of banks, Financial Institutions and NBFCs.

SEPTEMBER 2020

10	Program on Agro-MSME Lending	September 24-25,	Virtual Learning	Pramod Kumar	
		2020	Program	Panda	

Agro-MSMEs, which operate in the intersection of Agriculture and MSME sectors, can be powerful vehicles of growth in the post-pandemic environment. The VLP seeks to build a business case for lending profitably to the Agro-MSMEs as they hold a promise for the development of the rural economy in a sustainable and impactful manner. The program would cover policy developments and innovation in the Agro-MSME sector with some inputs on the technical aspects of Agri-MSME financing.

Participant Profile

Top and senior officers of banks, financial institutions and NBFCs working in the areas of strategy setting, lending policy formulation, priority sector lending, MSME financing and Agri-lending.



11	Program on Detection, Investigation and Prevention	September 28-29,	Virtual Learning	Pramod Kumar
	of Financial Fraud & Crime	2020	Program	Panda

The VLP will cover the regulatory and supervisory developments in relation to fraud and financial crime, revisit the basics of fraud & financial crime investigations and explore the emerging trends in fraud risk management, more particularly the use of EWS for prevention and detection. Among other things, this program would also focus on the need to build fraud prevention capacity of banks based on substantive outcomes of investigations and forensic audits.

Participant Profile

Senior officers of banks, financial institutions and NBFCs associated with financial fraud & crime risk management, monitoring and reporting frauds and financial crimes, operational risk management, investigation of frauds and financial crimes, internal audit, and compliance.

QUARTER III – FY 2020-20

OCTOBER 2020

12	Webinar on Work from Home (WFH) and Management	October 09, 2020	Live Webinar	Pramod Kumar
	of Operational Risks Amid and Post Covid 19: Issues,			Panda
	Lessons and Way Forward			

There is an urgent need to manage the Operational Risks facing the financial institutions in the context of 'Work from Home' (WFH) and associated changes in work processes, controls, digital interfaces, digitisation and exchange of data within virtual office space (VOP) encompassing home computers/networks, office servers/networks, Data Centres, etc. . The responsibility for managing these challenges and risks lies with not just the Boards, Managements and Operational Risk Departments in these institutions, but also with leaders in Lines of Business, Support Functions and Experts in various Risk Areas. Already, a range of good practices are evolving to address these challenges.

Speakers from a diverse set of banks and institutions would share their approaches and experiences.

Participant Profile

Mainly leaders from the banks, NBFCs, Insurance Cos., AMCs Asset Management Companies and regulatory institutions. Besides, academicians, consultants, risk professionals and students may join.

13	CAFRAL Program 'CFOs in the Financial Sector: Past,	October 22-23,	Virtual Learning	Pramod Kumar
	Present and Future'	2020	Program	Panda
				_

The Conference provides a platform to the CFOs of banks where they would listen to leaders in the financial system as well CFOs from corporate sector and deliberate amongst themselves on the existing and evolving role of CFOs. It would visualise the potentially redefined leadership role of CFOs in the area of strategy setting, resource allocation, capital planning, financial controls and liquidity management in the background of disruptive impacts of new technologies and innovations on banks, digital transformation of banking and banking processes, regulatory risks emanating from failures of financial controls in banks etc.

Participant Profile

CFOs of commercial banks, including small finance & payments banks, and large NBFCs

NOVEMBER 2020

14	Conference of CROs and Heads of Risk Management	Nov 19-20, 2021	Virtual Learning	Pramod Kumar
	Departments		Program	Panda

The conference provides a platform for the participants to deliberate and exchange their thoughts on their role besides obtaining inputs on the management of emerging risks, governance and compliance issues, supervisory perspective and expectations from Risk Based Supervision, issues in ICAAP & risk appetite formulation, credit ratings and risk assessment, etc.

Participant Profile

Chief Risk Officers, Heads of Risk Management Departments and senior risk officers in banks, NBFCs and financial institutions.



DECEMBER 2020

QUARTER IV - FY 2020-21

JANUARY 2021

1.	5	Program on Agro MSME Lending for Senior Officers	Jan 27-28, 2021	Virtual Learning	Pramod Kumar
		of commercial bank		Program	Panda

Agro-MSMEs, which operate in the intersection of Agriculture and MSME sectors, can be powerful vehicles of growth in the post-pandemic environment. The VLP seeks to build a business case for lending profitably to the Agro-MSMEs as they hold a promise for the development of the rural economy in a sustainable and impactful manner. The program would cover policy developments and innovation in the Agro-MSME sector with some inputs on the technical aspects of Agri-MSME financing.

Participant Profile

Senior officials of commercial bank

FEBRUARY 2021

16	Program on ALM, Liquidity Risk Management and	Feb 1-3, 2021	Virtual Learning	Pramod
	Transfer Pricing for senior officers of commercial		Program	Kumar Panda
	bank			

Asset liability management (ALM) and Liquidity risk management are important facets of risk management framework in financial institutions. If the ALM and liquidity risks are not addressed effectively and in timely manner, it could pose a serious systemic risk. Funds Transfer Pricing (FTP) is an internal measurement designed to assess the financial impact of uses and sources of funds and can be used to evaluate the profitability. It can also be used to isolate returns for various risks assumed in the intermediation process. The program objective is to discuss and find ways of improving the effectiveness of risk management to address issues arising on account of ALM and Liquidity risk and also meeting the regulatory requirements.

Participant Profile

Officers at the level of AGM (or equivalent) and above from banks and financial institutions.

MARCH 2021

17	Program on compliance for senior officers of	March 11-13,	Virtual Learning	Pramod Kumar
	commercial bank	2021	Program	Panda

The role of compliance function in banks is becoming more complex and demanding. On the one hand, FinTech is disrupting businesses and on the other, RegTech is enabling banks to ensure better compliance. Globally, Supervisory Agencies are using SupTech and Big Data for data collection and data analytics to support supervision. The Program will focus on recent national and international developments and will provide a platform for exchange of views in the compliance area and the use of technology for compliance as well as supervisory purposes. The key topics to be covered in the Program include Governance, Risk and Compliance Frameworks; Compliance Function in the age of FinTech and RegTech; RBI's Expectations regarding Effective Compliance in Banks; Customer Protection Guidelines - managing customer complaints; Enforcement Actions by RBI for Noncompliance; Compliance and Risk Culture – Industry perspectives.

Participants Profile

Senior officers work under compliance in commercial bank

18	Program on Company Secretaries and Secretaries to	March 18-19, 2021	Virtual Learning	Pramod Kumar
	the Board of Banks & Financial Institutions		Program	Panda



The Program, the first of its kind, will provide a forum to the company secretaries and secretaries to the bank boards for experience-sharing and learning in the background of recent developments which have brought corporate governance to centre-stage. With greater emphasis laid on compliance with the LODR and secretarial standards, the Program would deliberate on the issues that lie at the intersections of the compliance functions and secretarial functions with a view to building some uniformity and consistency in holding and recording of board level meetings.

Participants Profile

Company Secretaries, Secretaries to Board, Senior officers associated with compliance, in banks, financial institutions and NBFCs.

For program details, participant profile and online nominations, kindly visit www.cafral.org.in/Upcoming-Events.aspx





Centre for Advanced Financial Research and Learning (CAFRAL)

C-8, 8th foor, Reserve Bank of India Building Bandra-Kurla Complex, Bandra (East), Mumbai - 400051 Maharashtra (INDIA)

Tel: 0091 22 2657 1030 Fax: 0091 22 2657 1013

Email: director.cafral@rbi.org.in Website: www.cafral.org.in