



Calendar of Programs 2024-25

About CAFRAL

The Centre for Advanced Financial Research and Learning (CAFRAL) is an independent body set up by the Reserve Bank of India (RBI) in the backdrop of India's evolving role in the global economy, in the financial services sector and its position in various international fora. CAFRAL seeks to develop into a world class global institution for research and learning in banking and finance.

The Governor of RBI is the Chairman of the Governing Council of CAFRAL. CAFRAL's learning arm is engaged in conducting seminars, conferences and other learning programs that serve as a platform for exchange of high-level policy dialogues between the various stakeholders by bringing together regulators, policy makers, bankers, academicians, researchers and practitioners. It also conducts advanced programs for enhancing professional capabilities of senior executives in the financial sector.

CAFRAL's research focus is on the areas of banking and finance. Within these broad areas, our interests include financial institutions, financial markets, behavioural finance, corporate finance, household finance and related areas of macro-finance such as monetary economics or international finance. CAFRAL aims to build intellectual capacity in these areas through its own staff, by hosting researchers of international repute and facilitating collaborative research by building data resources and analytical capabilities.

Mission

To evolve as a global centre of excellence for policy research and advanced learning in banking and finance.

Objectives

- × Enhance our understanding of how the financial sector contributes to real sector growth through in-house and collaborative research that is useful and relevant.
- × Enhance professional capabilities in the banks, financial sector, and among central banks regulators and policy makers through learning events and programs.
- × Provide a platform for dialogue between policy makers' regulators, financial sector, practitioners and academics on issues of topical relevance and systemic importance.
- × Communicate and disseminate the conclusions and results of the learning and research activities of CAFRAL to policy makers, central banks, regulators and public at large.
- × Collaborate and network with domestic and global institutions with similar mandate for mutually beneficial arrangements.

Calendar of Programs FY 2024-25

| # | Name of the Program | Dates | Location | Program Director |
|---------------------------------|--|------------------------|---|---------------------|
| QUARTER I – FY 2024-25 | | | | |
| APRIL 2024 | | | | |
| 1 | Conference of Treasury Heads: Emerging Trends | April 24, 2024 | Mumbai Non-Residential | C. Sankaranarayanan |
| 2 | Virtual Conference of Ombudsmen | April 26, 2024 | Online | Jyoti Kumar Pandey |
| MAY 2024 | | | | |
| 3 | Conference of Chief Compliance Officers – Expectations in the emerging compliance landscape | May 15-16, 2024 | Mumbai Non-Residential | Jyoti Kumar Pandey |
| 4 | Program on Emerging Trends in Cyber Attacks, Response, Management & Digital Forensics | May 22, 2024 | Mumbai Non-Residential | C. Sankaranarayanan |
| 5 | Virtual Program for NBFCs & HFCs on Governance and Risk Management | May 28, 2024 | Online | Jyoti Kumar Pandey |
| JUNE 2024 | | | | |
| 6 | Virtual Conference of CFOs: Emerging Roles and Dimensions | June 7, 2024 | Online | C. Sankaranarayanan |
| 7 | Virtual Program on Customer Education & Protection: Developing Trends and Responsibilities | June 12, 2024 | Online | C. Sankaranarayanan |
| 8 | Virtual Program on Risk Management for Directors on Boards of NBFCs | June 28, 2024 | Online | Jyoti Kumar Pandey |
| QUARTER II – FY 2024-25 | | | | |
| JULY 2024 | | | | |
| 9 | Virtual Program on Fintech and Advanced Technologies in Financial Intermediation | July 12, 2024 | Online | Jyoti Kumar Pandey |
| 10 | Program on Know Your Customer (KYC) and Anti Money Laundering (AML) | July 25-26, 2024 | Mumbai Non-Residential | Jyoti Kumar Pandey |
| 11 | Virtual Conference of Chief Economists: Emerging Issues | July 30, 2024 | Online | C. Sankaranarayanan |
| AUGUST 2024 | | | | |
| 12 | Program for Non-Executive Chairmen & Directors of various Committees on the Boards of Banks/NBFCs/FIs | Aug 21-22, 2024 | Mumbai Non-Residential | C. Sankaranarayanan |
| 13 | Program on Financial Frauds & Forensic Audit | Aug 26-27, 2024 | Mumbai Non-Residential | Jyoti Kumar Pandey |
| 14 | Conference of CROs & Heads of Risk Management | Aug 29-30, 2024 | Mumbai Non-Residential | C. Sankaranarayanan |
| SEPTEMBER 2024 | | | | |
| 15 | Program on Credit Risk Management | Sept 11-12, 2024 | Mumbai Non-Residential | C. Sankaranarayanan |
| 16 | Developments in Financial Market: Trends & Challenges | 1 Day To be decided | Mumbai Non-Residential | Jyoti Kumar Pandey |
| 17 | Program on Compliance for Senior Officers of Banks, FIs & NBFCs | Sept 24-25, 2024 | Mumbai Non-Residential | C. Sankaranarayanan |
| QUARTER III – FY 2024-25 | | | | |
| OCTOBER 2024 | | | | |
| 18 | CAFRAL Advanced Leadership Program (CALP) (International program in association with a reputed overseas Business School) | October 04-11, 2024 | Mumbai Non-Residential/ Overseas Residential | Jyoti Kumar Pandey |

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|----------------------|---|---------------------------|---------------------------|---------------------|
| 19 | Virtual Program on Cyber Security & Resilience | 1 Day To be decided | Online | C. Sankaranarayanan |
| 20 | Virtual Program on Data Protection, Data Privacy & Data Localization | 1 Day To be decided | Online | Jyoti Kumar Pandey |
| November 2024 | | | | |
| 21 | Virtual Learning Program for Company Secretaries and Secretaries to the Boards of Banks, NBFCs & Financial Institutions | 1 Day To be decided | Online | C. Sankaranarayanan |
| 22 | Financial Sector Leadership Development Program | 4-5 Days To be decided | Mumbai Non-Residential | Jyoti Kumar Pandey |
| 23 | Basel III: What is next for Banks? | 1 Day To be decided | Online | C. Sankaranarayanan |
| DECEMBER 2024 | | | | |
| 24 | Virtual Program on Financial Frauds & Forensic Audit | 1 Day To be decided | Online | Jyoti Kumar Pandey |
| 25 | Program on Governance and Assurance for Directors on the Boards of Banks and FIs | 1 Day To be decided | Mumbai Non-Residential | Jyoti Kumar Pandey |
| 26 | Program on Climate Change & Sustainable Finance | 1 Day To be decided | Mumbai Non-Residential | C. Sankaranarayanan |

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|--------------------------------|--|------------------------|---------------------------|---------------------|
| QUARTER IV – FY 2024-25 | | | | |
| JANUARY 2025 | | | | |
| 27 | Program on AI & ML in Finance: Practical Applications and Issues | 1 Day To be decided | Mumbai Non-Residential | C. Sankaranarayanan |
| 28 | Virtual Conference of Heads of Inspection and Audit | 1 Day To be decided | Online | Jyoti Kumar Pandey |
| FEBRUARY 2025 | | | | |
| 29 | Virtual Program on IT Governance, Risks, Controls & Assurance | 1 Day To be decided | Online | Jyoti Kumar Pandey |
| 30 | Virtual Program on Fintech & Banking | 1 Day To be decided | Online | C. Sankaranarayanan |
| MARCH 2025 | | | | |
| 31 | Conference of Chief Human Resources (CHROs) and Chief Learning Officers (CLOs) | 1 Day To be decided | Mumbai Non-Residential | Jyoti Kumar Pandey |
| 32 | Virtual Program on KYC & AML for Directors on the Boards of Banks/NBFCs | 1 Day To be decided | Online | C. Sankaranarayanan |

Program Details

QUARTER I – FY 2024-25

APRIL 2024

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|---|--|----------------|---------------------------|---------------------|
| 1 | Conference of Treasury Heads: Emerging Trends | April 24, 2024 | Mumbai Non-Residential | C. Sankaranarayanan |
| <p>Treasuries of banks play a crucial role in liquidity management, managing market and operational risks, short and long-term investment management, besides developing robust cash flow plans and managing the investment portfolio. The Conference aims at providing heads of different segments of Treasuries of banks a perspective & platform to discuss and understand the risk management functions, factors impacting financial markets and the interplay, risk mitigation steps and regulatory developments.</p> | | | | |
| <p>Participant Profile Heads of Treasuries of banks and officers in middle management associated with Treasury Management functions of the bank</p> | | | | |
| 2 | Virtual Conference of Ombudsmen | April 26, 2024 | Online | Jyoti Kumar Pandey |
| <p>The Conference will provide the regulator’s perspective on the functioning of the Ombudsman Scheme and an opportunity to interact with the regulator. This also aims to provide an interactive forum to the participants to discuss the issues faced and discuss suggestions for further improvement in the Scheme. It would provide a platform to ideate on improving customer service especially in light of challenges posed by emerging technologies, evolving role of the Ombudsman, need for better data analytics for quality disposal within the given regulations and issues faced by IOs</p> | | | | |
| <p>Participant Profile Board of Directors of Banks, NBFCs & FIs.</p> | | | | |

MAY 2024

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|--|--|-----------------|---------------------------|---------------------|
| 3 | Conference of Chief Compliance Officers – Expectations in the emerging compliance landscape | May 15-16, 2024 | Mumbai Non-Residential | Jyoti Kumar Pandey |
| <p>This two-day conference will provide an opportunity to the participants to understand the regulatory perspective, expectations and concerns. The participants will be apprised of the emerging compliance landscape and challenges including increasing complexities in operations of financial intuitions and in adoption of technology.</p> | | | | |
| <p>Participant Profile Chief Compliance Officers, Heads of Compliance and their senior team members from Banks, FIs and NBFCs</p> | | | | |
| 4 | Program on Emerging Trends in Cyber Attacks, Response, Management & Digital Forensics | May 22, 2023 | Mumbai Non-Residential | C. Sankaranarayanan |
| <p>This program aims to sensitize the importance of thwarting cyber-attacks, by putting in place an effective cyber resilience strategy that involves governance, risk management, an understanding of data ownership and incident management accompanied by a proper root cause analysis using digital forensics.</p> | | | | |
| <p>Participant Profile Senior officials working in the domain of Risk Management, IT Risk and Governance from Banks, FIs and NBFCs.</p> | | | | |
| 5 | Virtual Program for NBFCs & HFCs on Governance and Risk Management | May 28, 2023 | Online | Jyoti Kumar Pandey |

Since, the NBFCs including the HFCs constitute one of the largest borrowers from the banking system, the program aims to sensitise the senior executives of the NBFCs including the HFCs on the nuances of risk management, regulatory trends & supervisory expectations and sensitise on the vulnerability of the sector

Participant Profile

Directors, senior executives of NBFCs and HFCs along with their team members.

JUNE 2024

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|----------|--|--------------|--------|---------------------|
| 6 | Virtual Conference of CFOs: Emerging Roles and Dimensions | June 7, 2024 | Online | C. Sankaranarayanan |
|----------|--|--------------|--------|---------------------|

The traditional role of CFO who leads an organisation's finance function has expanded tremendously across various functions and today is the CEO's strategic partner in maximizing value creation. This conference aims to provide a perspective on the changing role of CFOs in the financial sector in today's heightened disclosure and reporting framework of the Regulator.

Participants Profile

CFO's of Banks, FIs & NBFCs

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|----------|---|---------------|--------|---------------------|
| 7 | Virtual Program on Customer Education & Protection: Developing Trends and Responsibilities | June 12, 2024 | Online | C. Sankaranarayanan |
|----------|---|---------------|--------|---------------------|

The program will focus on the need and importance of nurturing a customer centric approach for ensuring high standards of customer service and to become well conversant with the institutional and technological framework required for enhanced customer service, customer protection and grievance redressal. The program will also offer an insight into the challenges arising from complexities of products & services and technological issues that may often result in deficiency of services to customers.

Participant Profile

Board Members of Banks, FIs and NBFCs; • Heads of Customer Service of Banks, FIs & NBFCs and their team

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|----------|--|---------------|--------|--------------------|
| 8 | Virtual Program on Risk Management for Directors on Boards of NBFCs | June 28, 2024 | Online | Jyoti Kumar Pandey |
|----------|--|---------------|--------|--------------------|

This virtual program seeks to enhance the awareness on the extant regulations and significance of the role played by the Directors on the board of NBFCs besides stressing on their role and responsibilities in setting professional standards and in meeting supervisory expectations

Participant Profile

Directors of NBFCs

QUARTER II – FY 2023-24

JULY 2024

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|----------|---|---------------|--------|--------------------|
| 9 | Virtual Program on Fintech and Advanced Technologies in Financial Intermediation | July 12, 2024 | Online | Jyoti Kumar Pandey |
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The program will update the participants on the constant evolution of the FinTech landscape the value propositions it is creating in the financial services industry, significance for the banks and financial institutions and the evolving regulatory perspective and challenges.

Participant Profile

Whole time Directors and Non-Executive Directors • CTOs, CIOs, CROs, CFOs, CCOs & Head of Internal audit and their senior team members • Heads of business functions / verticals • Senior officers associated with digitalisation, data analytics and digital transformation

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|-----------|--|------------------|---------------------------|--------------------|
| 10 | Program on Know Your Customer (KYC) and Anti Money Laundering (AML) | July 25-26, 2024 | Mumbai Non-Residential | Jyoti Kumar Pandey |
|-----------|--|------------------|---------------------------|--------------------|

The program aims at enhancing the understanding of the Senior Executives of REs associated with the Risk and Compliance functions and updates on changes in the KYC and AML regulations, requisite management oversight systems & controls and tools for prevention of financial crime. This program also aims at providing an insight into the evolving trends in AML techniques, KYC framework and make the executives aware of the risk of non-compliance.

Participant Profile

Heads, senior / middle-level officers working in the areas of KYC –AML Implementation and Compliance, Financial Fraud Monitoring, Financial Crime Risk Management • Heads, senior / middle-level officers of Compliance Department /Group, Internal Audit and Inspection, Enterprise Risk Management and Vigilance • Middle and senior officers of RBI and SEBI dealing with regulation and supervision relating to KYC, AML, financial frauds and financial crimes, etc.

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|-----------|--|---------------|---------------------------|---------------------|
| 11 | Virtual Conference of Chief Economists: Emerging Issues | July 30, 2024 | Mumbai Non-Residential | C. Sankaranarayanan |
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This Conference will provide Chief Economists and their senior team members a platform to meet and review macroeconomic, geopolitical and environmental developments, and the monetary policy response from time to time, to the various emerging challenges. This conference would offer participants an opportunity to discuss the potential impact of these developments on the financial sector.

Participant Profile

Chief Economists and their Senior Team Members of Banks, Financial Institutions and NBFCs

AUGUST 2024

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|-----------|--|-----------------|---------------------------|---------------------|
| 12 | Program for Non-Executive Chairmen & Directors of various Committees on the Boards of Banks/NBFCs/FIs | Aug 21-22, 2024 | Mumbai Non-Residential | C. Sankaranarayanan |
|-----------|--|-----------------|---------------------------|---------------------|

The Board of Directors are under heightened scrutiny, particularly in the event of any disruption in the financial sector. Accordingly, this program aims to sensitize and enhance the understanding of the Board of Directors who are Chairman/member of various committees their role as part of compliance, oversight and governance.

Participants Profile

Non-Executive Chairperson and Directors on the Boards of Banks, NBFCs & Financial Institutions

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|-----------|---|-----------------|---------------------------|--------------------|
| 13 | Program on Financial Frauds & Forensic Audit | Aug 26-27, 2024 | Mumbai Non-Residential | Jyoti Kumar Pandey |
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The program would update participants on the regulatory perspective on fraud detection and mitigation. It would also assist in giving insight on developing Early Warning Signals and developing a fraud governance and response systems. The program would also focus on forensic tools & techniques and would focus on the process of evidence collection and maintenance of records.

Participants Profile:

Senior officials working in the areas of Fraud Monitoring, Vigilance, Operational Risk Management, Fraud Risk Management, Financial Crime Risk Management, Enterprise Risk Management, Internal Audit and Compliance in Banks, Financial Institutions and NBFCs.

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|-----------|--|-----------------|---------------------------|---------------------|
| 14 | Conference of CROs & Heads of Risk Management | Aug 29-30, 2024 | Mumbai Non-Residential | C. Sankaranarayanan |
|-----------|--|-----------------|---------------------------|---------------------|

Risk Management in banks and financial institutions have seen repeated failures despite adoption of sophisticated approaches, increasing stringency in regulation, and intensive use of technology. The objective of the conference is to provide a platform to the participants to discuss various types of risks and related regulation for effective management of these risks, governance and compliance. Also, to understand the supervisory perspective and expectations.

Participants Profile:

Chief Risk Officers and Heads of Risk Management and senior risk officers in Banks, NBFCs & FIs.

SEPTEMBER 2024

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|-----------|--|-----------------------|---------------------------|---------------------|
| 15 | Program on Credit Risk Management | September 11-12, 2024 | Mumbai Non-Residential | C. Sankaranarayanan |
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Amid persistent complexity, financial intermediaries need to urgently revisit their approaches to credit risk management. The historical approach and data used to support credit decisions do not compute in the current context. Banks need to find ways to balance macro and micro risks, incorporating the diverse factors shaping the economy and understanding the implications for clients and portfolios. Accordingly, this program will expose senior officers from Banks, FIs & NBFCs to project and corporate lending, credit risk models, provisioning models and its impact, stress testing and securitization of assets.

Participant Profile

Senior officials who are involved with credit, recovery/stressed assets and risk management functions of Banks/NBFCs/FIs.

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|-----------|---|------------------------|--------|--------------------|
| 16 | Virtual Program on Developments in Financial Market: Trends & Challenges | 1 Day To be decided | Online | Jyoti Kumar Pandey |
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The program will provide input on the various segments of the financial market, latest policy stance of the regulator, challenges faced by the market participants and the financial market infrastructure, the financial market architecture and transmission mechanism in money markets. It would also provide inputs on the policy stance / approach to the primary and secondary markets, forex market, development of the debt / securities market and steps towards market integration.

Participant Profile

Senior executives and their team members of commercial banks, NBFCs and Financial Institutions including Primary Dealers from the market departments, treasury, forex & security trading

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|-----------|--|------------------|---------------------------|---------------------|
| 17 | Program on Compliance for Senior Officers of Banks, FIs & NBFCs | Sept 24-25, 2024 | Mumbai Non-Residential | C. Sankaranarayanan |
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The intensity of change in today's business environment requires the financial intermediaries to harness the power of proactive Compliance Risk Management, combining innovative and proactive governance, risk and compliance activities that facilitates seizing competitive opportunities and meeting stakeholder's expectations. A bank/FI should hold itself to high standards of compliance and at all times strive to adhere meticulously to the law and regulation both in letter and spirit. This program will seek to discuss the emerging challenges and evolving changes in the compliance function in banks and other financial institutions in the context of regulatory framework.

Participant Profile

CCOs, Heads of Compliance and their senior team members from Banks, FIs and NBFCs

QUARTER III – FY 2023-24

OCTOBER 2024

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|-----------|---|--|---|--------------------|
| 18 | CAFRAL Advanced Leadership Program (CALP). In collaboration with McDonough School of Business, Georgetown University, Washington DC, USA | Indian leg – October 04 - 05, 2024 Overseas leg – October 07 - 11, 2024 | Mumbai Non-Residential Overseas - Residential | Jyoti Kumar Pandey |
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The outbound program seeks to provide an opportunity to the participants to interact with policy makers, academicians and other stakeholders, besides facilitating cultural immersion and problem solving challenges in a foreign environment. It would also provide opportunities to the participants to interact amongst themselves and others thereby providing opportunities to acquire soft skills in a diverse environment, besides banking and financial concepts. It would provide richness in the inputs to be disseminated by world class academicians, supplemented by first-hand experience by practitioners at one place.

Participant Profile

Senior and top management functionaries at the level of General Manager or equivalent and above including EDs, DMDs, MDs as also Non - Executive/ Independent/ Nominee Directors of banks, financial institutions and regulatory institutions.

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|-----------|---|------------------------|--------|---------------------|
| 19 | Virtual Program on Cyber Security & Resilience | 1 Day To be decided | Online | C. Sankaranarayanan |
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Cyber risk is today a business risk of critical nature and a cyber-incident, not properly contained, could have a contagious effect with serious financial stability implications. This program will discuss on some of the recent trends in cyber-crime and the evolving cyber-defence from the perspectives of strategy and governance. Also, the need for a proper cyber risk management framework including incident management and the need for building up a good cyber resilience.

Participant Profile

Heads of Risk Management, CISOs/CTOs and other Top and Senior Officials dealing with information security, cyber-crimes & frauds, cyber risk management.

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|-----------|---|------------------------|--------|--------------------|
| 20 | Virtual Program on Data Protection, Data Privacy & Data Localization | 1 Day To be decided | Online | Jyoti Kumar Pandey |
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With ever-increasing volume of data, efficient data management becomes of paramount importance. This would entail efficient data processing, robust data security and principled data usage from governance and strategic perspectives. This program aims at making the participants on the need for enhanced data processing, protection and its governance besides having a sound & secure data protection and cyber security policy.

Participant Profile

- Senior officers and Board Members of Banks, NBFCs and Financial Institutions, working in the areas of risk management, compliance, audit, strategy, legal dealing with aspects relating to data processing, data storage, data security, data privacy and data protection
- Board members who are keen to enhance their learning in this area

NOVEMBER 2024

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|-----------|--|------------------------|--------|---------------------|
| 21 | Virtual Learning Program for Company Secretaries and Secretaries to the Boards of Banks, NBFCs & Financial Institutions | 1 Day To be decided | Online | C. Sankaranarayanan |
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This Virtual Learning Program will provide an insight into the functioning of Company Secretaries (CS) and Secretaries to the Boards (SB), the evolving role of CSs and SBs and at the same time it will also focus on skills needed for effective role play in the current context on aspects relating to board governance and corporate governance of banks and other financial intermediaries. The program would deliberate at the intersections of the compliance functions and secretarial functions.

Participant Profile

Company Secretaries, Secretaries to Board, senior officers working in the Board Secretariat & Compliance group/divisions of banks, NBFCs and Financial Institutions

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|-----------|--|---------------------------|---------------------------|--------------------|
| 22 | Financial Sector Leadership Development Program | 4-5 Days To be decided | Mumbai Non-Residential | Jyoti Kumar Pandey |
|-----------|--|---------------------------|---------------------------|--------------------|

The program would focus on developing high level functional skills of critical importance for financial sector leaders such as those relating to governance, strategy and risk. It would also help unravel the participants' transformational and transactional skills.

Participant Profile

Future leaders in Senior and middle management from Regulatory Institutions, Banks, Financial Institutions and NBFCs.

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|-----------|---|------------------------|--------|---------------------|
| 23 | Basel III: What is next for Banks? | 1 Day To be decided | Online | C. Sankaranarayanan |
|-----------|---|------------------------|--------|---------------------|

Basel III focused on enhancing the stability of the financial system by increasing both the quantity and quality of regulatory capital and liquidity. After Basel III went into effect, the Basel Committee wanted to revisit transparency and consistency in risk measurements across approaches, jurisdictions, and banks. This program will discuss the Basel Committee on Banking Supervision revisions to the Basel III norms and in the context of the Indian regulatory approach.

Participant Profile

Chief Risk Officers and Senior Officials from the Risk Management Department of Banks/FIs/NBFCs. Senior officials who are involved with credit, recovery/stressed assets and risk management functions of Banks/NBFCs/FIs.

DECEMBER 2024

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|-----------|---|------------------------|--------|--------------------|
| 24 | Virtual Program on Financial Frauds & Forensic Audit | 1 Day To be decided | Online | Jyoti Kumar Pandey |
|-----------|---|------------------------|--------|--------------------|

This virtual program will provide to Senior staff of the financial sector to develop Early Warning Signals, understand the need for enhanced fraud governance and response mechanisms and importance of having a well-defined response mechanism and Market Intelligence Unit. This also aims to enable the participants to have an understanding of the processes and significance of forensic audit intricately, enabling implementation of effective measures.

Participants Profile

Senior officials working in the areas of Fraud Monitoring, Vigilance, Operational Risk Management, Fraud Risk Management, Financial Crime Risk Management, Enterprise Risk Management, Internal Audit and Compliance in Banks, Financial Institutions and NBFCs.

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|-----------|---|------------------------|---------------------------|--------------------|
| 25 | Program on Governance and Assurance for Directors on the Boards of Banks and FIs | 1 Day To be decided | Mumbai Non-Residential | Jyoti Kumar Pandey |
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This program aims to assist the Directors of banks, and FIs in developing a robust process-based management, establish a policy based governance system and enable the Board to attune with the vision, mission and goals of its organization. It would enable the board members to enhance board effectiveness through inputs on policy and practical aspects of Board governance and functioning, delving deep into some of the core and strategic issues that should engage the Board's attention. This program would also offer opportunities to interact with regulators and industry leaders on challenges and remedial measures on Governance and Assurance issues.

Participants Profile

Directors on the Boards of Banks, Financial Institutions and NBFCs besides their Top Management Executives

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|--|--|------------------------|---------------------------|---------------------|
| 26 | Program on Climate Change & Sustainable Finance | 1 Day To be decided | Mumbai Non-Residential | C. Sankaranarayanan |
| <p>Climate-related risks are one of the emerging risks and are expected to significantly impact the regulated entities (REs) as well as have implications on financial stability. Banks and financial institutions will play an important role in financing the transition towards an environmentally sustainable economy and supporting the national climate commitments. It is therefore imperative for the banks, FIs and NBFCs to implement a robust climate related risk management policies and processes to effectively counter the impact of climate related financial risks. This program will seek to enhance the understanding of the new regulatory changes and climate change risks one has to reckon while financing these new growth areas.</p> | | | | |
| <p>Participants Profile Senior Officers of RBI, Banks, Financial Institutions and NBFCs dealing with regulations, laws, strategy, compliance relating to climate change. Others who are responsible for ESG compliance, Green Finance, Sustainable Finance and Risk Management, particularly ERM may also attend this program.</p> | | | | |

QUARTER IV – FY 2023-24

JANUARY 2025

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|--|---|------------------------|---------------------------|---------------------|
| 27 | Program on AI & ML in Finance: Practical Applications and Issues | 1 Day To be decided | Mumbai Non-Residential | C. Sankaranarayanan |
| <p>Technology in the financial services sector is currently in the midst of a profound transformation and Artificial Intelligence(AI) is the next frontier. Banks have been using AI & Machine Learning(ML) to improve risk management processes, loss mitigation, fraud prevention, customer retention, and to deliver efficiency gains and profit growth. This one-day program aims at providing a well-rounded view on the use of technologies from business, strategy and governance perspectives.</p> | | | | |
| <p>Participants Profile</p> <ul style="list-style-type: none"> • Whole Time Directors and Non-Executive Directors • CTOs, CIOs, CROs, CFOs, CCOs & Heads of internal audit and their senior team members • Heads of business functions/ verticals • Senior Officers associated with digital transformation, digitalization and data analytics | | | | |

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|--|--|------------------------|---------------------------|--------------------|
| 28 | Virtual Conference of Heads of Inspection and Audit | 1 Day To be decided | Mumbai Non-Residential | Jyoti Kumar Pandey |
| <p>This one-day virtual conference aims to assist decision makers in protecting organizational assets and reputation besides providing inputs that would be helpful in supporting support operational sustainability of their institutions. This will provide opportunities to the participants to interact with experts & regulators in the areas of audit and audit practices, besides the emerging trends and challenges in internal audit.</p> | | | | |
| <p>Participants Profile Heads of Internal Audit and Inspection, Senior Officers of Internal Audit and Inspection team and Independent Directors</p> | | | | |

FEBRUARY 2025

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|--|--|------------------------|--------|--------------------|
| 29 | Virtual Program on IT Governance, Risks, Controls & Assurance | 1 Day To be decided | Online | Jyoti Kumar Pandey |
| <p>The program aims to provide the participants an insight into IT Governance Frameworks viz. COBIT (Control Objectives for Information and Related Technologies), COSO (Committee of Sponsoring Organisations of the Treadway Commission) and ITIL (Information Technology Infrastructure Library) and the regulatory perspective on IT governance, role of senior management in ensuring the IT assurance function in the bank, Cybersecurity framework and the regulatory prescription.</p> | | | | |

Participant Profile

Directors, Senior Executives, CTO and IT heads and their team members of banks, NBFCs and Financial Institutions

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|-----------|---|------------------------|--------|------------------------|
| 30 | Virtual Program on Fintech & Banking | 1 Day To be decided | Online | C. Sankaranarayanan |
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The technological developments and innovations hold great promise for the financial sector. Financial sector has become tech-intensive and the new entrants into the financial services space, including Fintech firms, could significantly alter the universe of financial service providers, competition and bring in new challenges. They have immense potential to increase the reach, enhance the range of product offerings and conveniences for customers at reduced cost. The Reserve Bank Innovation Hub (RBIH) has also been set up by the RBI to catalyze innovations in the Fintech sector, but always concerned about how to harness the benefits of technology for greater public good. This one day program would provide an opportunity to the participants to interact with the regulators & industry experts on the recent developments in the area of fintech & banking.

Participant Profile

Directors, Senior Executives in Risk, CISO, CTO and IT heads and their team members of banks, NBFCs and Financial Institutions

MARCH 2025

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|-----------|---|------------------------|---------------------------|--------------------|
| 31 | Conference of Chief Human Resources (CHROs) and Chief Learning Officers (CLOs) | 1 Day To be decided | Mumbai Non-Residential | Jyoti Kumar Pandey |
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The Conference with an aim to create future workforce and visionary leaders, will provide a platform so that learning gaps in the financial sector are identified, efforts are made to identify areas for enhanced professional awareness and capabilities of senior executives and top management of banks who would be the future leaders in the financial sector.

Participants Profile

Chief Human Resources Officers (CHROs), Chief Learning Officers (CLOs) and Heads of their Teams

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| 32 | Virtual Program on KYC & AML for Directors on the Boards of Banks/NBFCs | 1 Day To be decided | Mumbai Non-Residential | C. Sankaranarayanan |
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Potential weaknesses in the KYC framework may act as a gateway for many financial crimes, including money laundering and terrorist financing, requiring Regulated Entities (REs) to have a robust, efficient and sound KYC framework strictly in compliance with extant regulatory prescriptions. This virtual program seeks to provide Directors on the Boards of Banks/FIs/NBFCs to provide an overview of the KYC-AML framework and the associated risks to REs on account of non-compliance. The program also aims to provide an enhanced understanding and update on the changes in the KYC-AML regulations including the requisite management oversight required for an effective implementation of KYC-AML framework in the Regulated Entities.

Participants Profile

Directors on the boards of Banks, NBFCs & FIs



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