CAFRAL
CENTRE FOR ADVANCED FINANCIAL RESEARCH AND LEARNING
Promoted by Reserve Bank of India

# Program on Board Governance, Regulatory Expectations & Strategic Role of Company Secretaries

**Background:**
The role of Company Secretaries and Board Secretariat professionals in banks, financial institutions and NBFCs has evolved from ensuring statutory compliance to serving as strategic partners in corporate governance. They play a pivotal role in enabling effective Board functioning, facilitating high-quality decision-making, ensuring regulatory compliance and fostering a strong governance culture.
Recent regulatory developments by the Reserve Bank of India, SEBI and the Ministry of Corporate Affairs, together with increasing focus on governance, conduct, digital resilience, related-party transactions, disclosure standards, ESG and technology adoption, have significantly expanded the responsibilities of the Board Secretariat. Heightened supervisory expectations require Company Secretaries to combine regulatory expertise with strategic judgement, stakeholder management and an understanding of evolving governance practices. Against this backdrop, the programme is designed to provide participants with a comprehensive understanding of emerging governance expectations and the evolving strategic role of the Company Secretary. Through expert-led sessions and practical case studies, participants will gain actionable insights into Board effectiveness, regulatory preparedness, governance risks and global best practices, enabling them to enhance governance standards and create long-term institutional value.

**Objectives:**
To equip Company Secretaries and Board Secretariat professionals with the knowledge, perspectives and practical tools required to strengthen Board governance, support informed decision-making, navigate evolving regulatory expectations, leverage technology in governance processes and enhance institutional resilience through global best practices. The programme will provide participants with a valuable platform for peer-level interaction, exchange of ideas, and sharing of experiences and best practices

**Conference Highlights:**

- Emerging Governance Expectations: RBI, SEBI & Other Regulators
- Enhancing Board Effectiveness: Role of the Company Secretary & Board Secretariat
- Compliance Assurance, Secretarial Audit & Supervisory Preparedness
- Corporate Governance, Insider Trading, Related Party Transactions & Disclosure Frameworks
- Technology, AI & Digital Transformation in Board Governance
- Governance Case Studies: Regulatory Lessons, Disclosure Failures & Emerging Risks

***Please note that the sessions will be addressed by senior regulatory functionaries and industry experts***

**Date:** Aug 12, 2026
**Time:** 09:45 AM to 05:45 PM
**Venue:** Forum & Capitol, Hotel President, Cuffe Parade, Mumbai
**Type:** Non-Residential
**Fees:** Rs. 25,000/- + 18% GST

**For Nomination Form please visit our site** www.cafral.org.in

**Last date for filing nomination Aug 10, 2026**

**For more details, contact:**

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**Participant Profile**
The programme is designed for Company Secretaries, Secretaries to the Board, Chief Compliance Officers, senior officials of Board Secretariat, Governance, Compliance, Legal and Regulatory Affairs functions, and executives responsible for supporting Boards of Banks, Financial Institutions, NBFCs and other RBI-regulated entities.

**Program Conditions**

- Program fees must be paid before the program.
- Banks may depute another officer if the nominated officer is unable to attend.
- Nomination may be cancelled up to five days prior to the program.